



Disclaimer

Gülermak Ağır Sanayi İnşaat ve Taahhüt A.Ş. ("Gülermak" or "the Company") has not made and will not make any express or implied representations and warranties regarding the adequacy, accuracy, and completeness of the information or opinions contained in this presentation (or whether any information has been omitted from being included in this presentation), and no such assumption should be made. The Company does not guarantee the accuracy and completeness of the information contained in this presentation. To the extent permitted by law, the Company, its board members, employees, affiliated companies, or group companies do not accept any liability (whether due to negligence or otherwise) for any direct or indirect damages arising from the use of this presentation or its content, or in any other way related to this presentation.

No information in this presentation constitutes investment advice, nor does it constitute an offer or invitation for the purchase or sale of the Company's shares. Any advice contained herein has not been formulated based on assessments of investment objectives, financial situation, or risk and return preferences of specific buyers. The distribution of this presentation and the use of its content must be carried out within the framework of legal regulations.

This presentation includes certain forward-looking statements, opinions, and estimated figures. Accordingly, it contains "forward-looking statements". These statements include terms such as "anticipate", "will", "believe", "intend", "estimate", "expect" and similar expressions. They reflect the current views of the Company's management regarding future circumstances and are based on certain assumptions. All statements, including but not limited to, the Company's financial position, expectations, growth, business strategy, plans, and management's goals regarding future operations, excluding historical information, are forward-looking statements. These statements include known and unknown risks, uncertainties, and other important factors, including but not limited to, risks and uncertainties that may cause the Company's actual results or performance to differ materially from the results, performance, or achievements stated or implied in these forward-looking statements. These statements are based on numerous assumptions regarding the Company's current and future business strategies and the business environment in which the Company will operate in the future. The Company warns the recipients of this presentation that forward-looking statements do not constitute a guarantee of the Company's future performance, and that the Company's actual financial position, expectations, growth, business strategy, plans, and management's future operational may differ materially from those stated or described in the forward-looking statements contained in this presentation. Furthermore, no representation or warranty is made regarding the feasibility, achievability, and reasonableness of the projections, targets, and estimates contained in this presentation. Forward-looking statements refer only to the date of publication of this presentation, and the Company has no obligation to update these statements for changes that may occur after this date.

Pursuant to the decision of the Capital Markets Board ("CMB") dated December 28, 2023, numbered 81/1820, starting from the annual financial reports for the accounting periods ending on December 31, 2023, issuers subject to the CMB's financial reporting regulations that apply Turkish Accounting / Financial Reporting Standards are required to implement inflation accounting in accordance with the provisions of IAS 29. In this context, 2023 year-end financial results and financial data disclosed thereafter have been prepared using inflation accounting in compliance with the provisions of IAS 29.

Certain numerical data, financial information, and market data (including percentages) in this presentation have been rounded in accordance with standard commercial practices. As a result, total amounts (totals or subtotals or differences or associated figures) presented in this presentation may not, in all cases, correspond to the figures stated in the underlying (unrounded) consolidated financial statements. Also, in tables and charts, these rounded figures may not exactly match the totals shown in the respective tables and charts.



Table of Contents

- History
- Gülermak at a Glance
- Investment Highlights
 - Industry Experience and Attractive Sector Dynamics
 - > Growing Backlog in Emerging Geographies with High Revenue Conversion Rate
 - ➤ Broad Global Presence and Growth Strategy
 - > Solid Financial Structure
 - > Experienced and Visionary Management Team
- Appendix
 - Selected Completed Projects

Gülermak at a Glance



67 Years of Experience





Ш

>1,500 km
Completed Railway and
Light Rail System









13. ENR Ranking – Mass Transit and Railway (2023)



Gülermak at a Glance

TL 40.3 billion Revenue

30% Revenue Growth

TL 4.2 billion Net Profit

TL 3 billion *
Net Cash Position **

TL 5.2 billion ***
EBITDA

12.9% EBITDA Margin

TL 54.8 billion *
Total Assets

29% *
Return on Equity

Unless otherwise stated, all data mentioned above is as of December 31, 2024. All figures taken from the consolidated financial statements for the year 2024 are presented based on the purchasing power as of June 30, 2025.

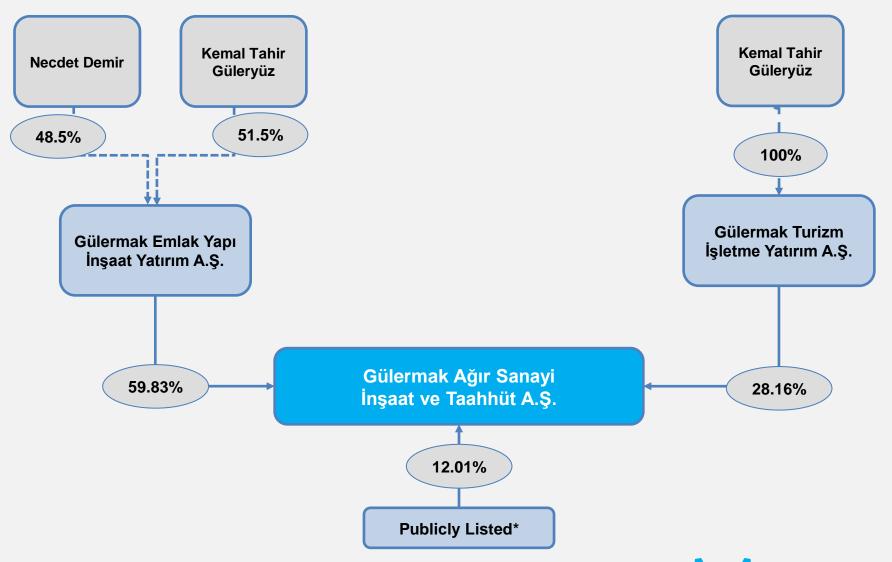


^{*} As of 30.06.2025

^{**} Excluding PPP loan

^{***} Other operating income and expense are not included in EBITDA calculation.

Shareholder Structure



History

1974

The Company established a new welded steel manufacturing factory ("Ankara Gölbaşı Factory") on a 52,000 m² area in the Gölbaşı district of Ankara.

1984

The Company's trade name was changed to Gülermak Ağır Sanayi İnşaat ve Taahhüt A.Ş.

1996

The construction of the Trakya Cam Sanayi A.Ş. Mersin Flat Glass Factory and the furnace construction for Anadolu Cam Sanayii A.Ş. contracted by Türkiye Şişe and Cam Fabrikaları A.Ş., were completed.























1958

The foundation of the Company was laid by Vildan Güleryüz with the establishment of a sole proprietorship initially engaged in steel construction manufacturing activities.

The Company established its first steel manufacturing factory on a 7,900 m² area in the Etimesgut district of Ankara.

1976

Gülermak Makine Sanayii ve Ticaret A.Ş., was established by Vildan Güleryüz together with 23 other shareholders. 1994

The turnkey construction of a 57,000 m² industrial facility for Türk Havacılık and Uzay Sanayii A.Ş. was completed.

1997

The furnace construction of the Paşabahçe Cam Sanayi and Ticaret A.Ş. Mersin Factory and the construction of the Camiş Mining A.Ş. Feke Quartzite Crushing and Screening Plant were completed.

1998

The rehabilitation of the Golden Horn, contracted by the Istanbul Metropolitan Municipality, was completed.

The construction and installation works for the Soda Sanayi A.Ş. Kromsan Factory and the Trakya Cam Sanayi A.Ş. Mirror, Flat and Laminated Glass Factory contracted by Türkiye Şişe and Cam Fabrikaları A.Ş., were completed.



History

2003

The manufacturing installation works for the Ankara Temelli Malıköy Combined Cycle Power Plant. contracted Cockerill Mechanical Industries, were completed.

2005

The construction installation works for the Aksaray Sugar Factory, contracted by MB Seker Nişasta Sanayi and Ticaret A.Ş., were completed.

2013

The turnkey construction of the Istanbul Bus Terminal -Bağcılar Mass Transit Rail System, contracted by the İstanbul Metropolitan Municipality, was completed.



















2002

The construction. electromechanical. and finishing works for the extension of the İstanbul Light Metro System from Yenibosna to the airport, contracted by İstanbul Metropolitan Municipality, were completed.

2004

manufacturing The works for the clinker production line for Nuh Çimento Sanayi A.S. were completed.

The construction and installation works for Çumra Sugar Factory, contracted by Konya Şeker Sanayi and Ticaret A.Ş., were completed.

2006

The Company merged with Gülermak Yapı ve Makina Sanayi Ticaret A.Ş. on August 25, 2006, and as a result of this transaction. Gülermak Yapı ve Makina Sanayi Ticaret A.Ş. was fully transferred to the Company.

The Ankara Gölbaşı Factory was modernized to increase its capacity and continued operations on a 56,000 m² area after adding new machinery and expanding its facilities.

2009

The tender for the Warsaw Metro Line II has been awarded.

2014

The Company established its second steel manufacturing factory on a 21.000 m² area in Polatlı. Ankara.

The construction of the Golden Horn Metro Bridge, contracted by the İstanbul Metropolitan Municipality, was completed.

The construction of the Warsaw II Metro Line, contracted by Metro Warszawskie Sp. z o.o., was completed.

The construction of Tramway Extension Lines under Eskişehir Urban Transport and Public Transportation System Project, contracted by the Eskişehir Metropolitan Municipality, completed.





History

2015

The construction of the Kargi Hydroelectric Power Plant, contracted by Kargi Kızılırmak Energy A.Ş., was completed.

2019

The construction of the Ankara High-Speed Train Station Complex, contracted by the General Directorate of Turkish State Railways, was completed.

The Samsun-Kalın Railway Project, contracted by the Ministry of Transport, Maritime Affairs and Communications, was completed.

2021

The design and construction works for the S2 Expressway, contracted by the General Directorate of National Roads and Motorways of Poland (Generalna Dyrekcja Drog Krajowych i Autostrad), were completed.

The turnkey construction of the Dubai Expolink 2022 Metro Project, contracted by the Dubai Road and Transport Authority, was completed.

2023

The construction of the Poznan Tramway Project, contracted by Poznańskie Inwestycje Miejskie (Poznań Municipality), was completed.

The construction of the Świna Canal Tunnel, contracted by Gmina Miasto Świnoujście (Świnoujście Municipality), was completed.

























2016

The Company established a new steel manufacturing plant in the İzmir Aliağa Organized Industrial Zone, built on a total area of 157,000 m², including 50,000 m² of enclosed space, with an annual production capacity of 30,000 tons and transferred the manufacturing activities in its other plants to this new facility.

The construction of the Tandoğan-Keçiören (M4) metro line, contracted by the General Directorate of Infrastructure Investments of the Ministry of Transport, Maritime Affairs and Communications, was completed.

The construction of the Konya-Karaman line, contracted by the Directorate General of Turkish State Railways, was completed.

The Company has undertaken the Krakow High-Speed Tramway Operation Project (PPP).

2020

The construction of the Warsaw West Metro Project, contracted by Metro Warszawskie Sp. z o.o., was completed.

The Steel Manufacturing division was separated from Gülermak in 2020 through a partial demerger and has continued its operations under the name Gülermak Çelik Konstrüksiyon Sanayi ve Ticaret A.Ş. ("Gülermak Çelik").

2022

The construction of the Warsaw Metro Wola Project and the Warsaw Metro Bródno Project, contracted by Metro Warszawskie Sp. Z.o.o., was completed.



Investment Highlights



Industry Experience and Attractive Sector Dynamics

Ranking 13th globally on the ENR list of Mass Transit and Railway Contractors, attractive growth opportunities driven by supported infrastructure investments in the markets where the Company operates



Growing Backlog in Emerging Geographies with High Revenue Conversion Rate*

A growing backlog in regions such as Türkiye, Poland, Romania, India, the Philippines, the UAE, and North Macedonia, with a compound annual growth rate of 37% in Euro terms and an average revenue conversion rate of approximately 21%.



Broad Global Presence and Growth Strategy

Capability to manage projects across a wide geographic area and a growth strategy focused on emerging geographies



Solid Financial Structure

Foreign currency-denominated revenue generation and strong cash flow generation capacity



Experienced and Visionary Management Team

A highly skilled management team with deep expertise in their respective fields







✓ Construction and Infrastructure Sector







The global construction sector is projected to grow from USD 9.7 trillion to USD 15.5 trillion by 2030.

The Polish government has allocated a budget of EUR 80 billion over the next 10 years for highways and railways.

Under the scope of EU funds, the Romanian government projects the infrastructure sector to grow by 7.1% in 2024, and by 9% annually in 2025 and 2026.

The Indian government plans to allocate 3.3% of GDP to the infrastructure sector in 2024. Additionally, USD 59 billion has been earmarked for infrastructure projects in 2024.

The European Commission aims to double high-speed train traffic by 2030 and triple it by 2050.



Source: IPO Prospectus

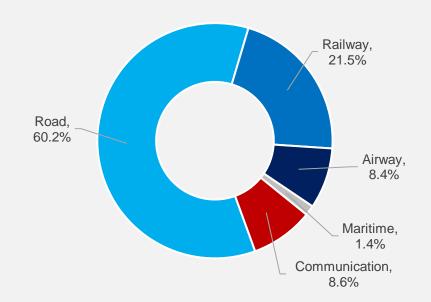


✓ Turkish Infrastructure and Contracting Sector



5,343 2.251 11,944 11,668 10,948 2003 2024 2028 ■ Conventional ■ High Speed

Sectoral Share of Investments in Transportation and Communication (2003-2024)



According to the 2024 Investment Program published by the Republic of Türkiye, Presidency of Strategy and Budget, the transport and communication sector ranks 5th among all sectors, with a total of 773 projects.

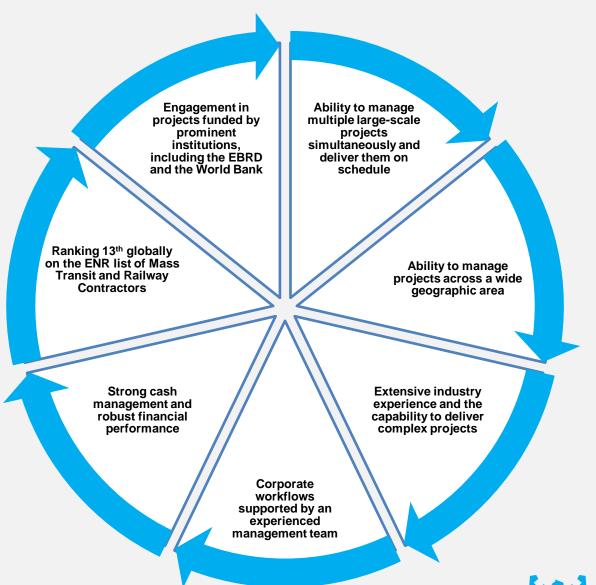
According to the investments made in the transportation and communication sector in Türkiye between 2003 and 2024, road investments lead with USD 168.8 billion, followed by railway investments at USD 60.2 billion, ranking second.

The railway network is planned to exceed 17,000 kilometers by 2028, with a target length of 28,600 kilometers by 2053.





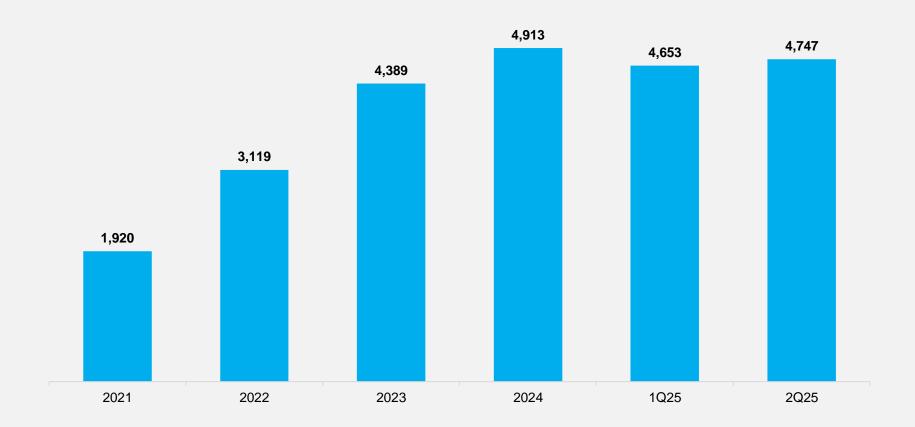
✓ The Company's Competitive Advantages in the Sector





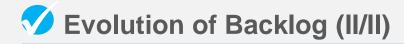
As of June 30, 2025, the total backlog amount from the projects in the Company's portfolio is Euro 4.75 billion.

Backlog Growth (EUR million)

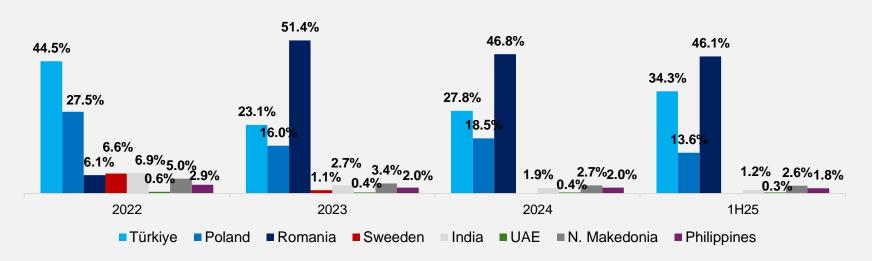




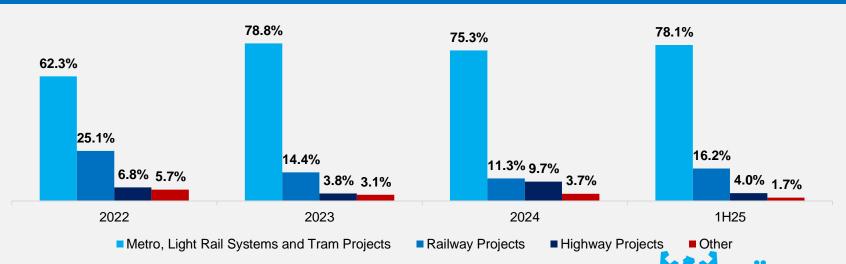
Source: The Company



Backlog Breakdown by Country (%)



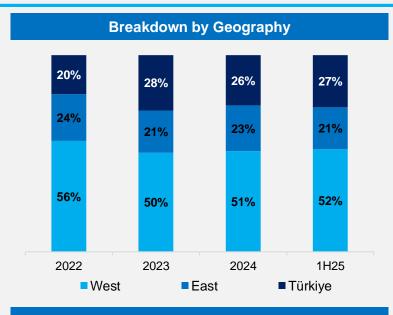
Backlog Breakdown by Business Segment (%)



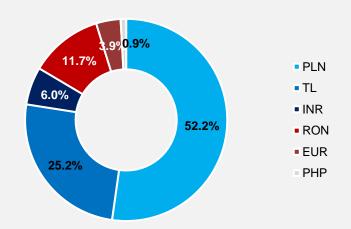
Source: The Company



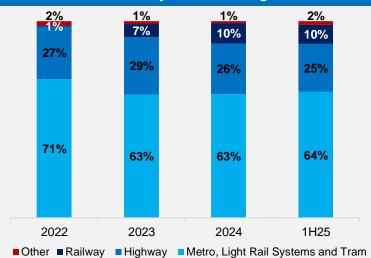
Breakdown of Revenues by Geography and Business Segment



Breakdown by Currency (1H25)



Breakdown by Business Segment



The Company monitors its operations across three geographical groups: West, East, and Türkiye.

The Western contracting group includes operations carried out in Poland with 7 ongoing projects.

The Eastern contracting group covers all other international operations such as those in Romania, North Macedonia, the Philippines, the UAE, and India. There are 9 ongoing projects within the Eastern group.

Within the Türkiye contracting group, the Company has 12 ongoing projects.



Source: The Company



Project	Location	Category	
Fahrettin Altay Narlıdere Metro	İzmir	Metro, Light Rail Systems and Tram Projects	
Buca Metro	İzmir	Metro, Light Rail Systems and Tram Projects	
Ümraniye – Ataşehir – Göztepe Metro	İstanbul	Metro, Light Rail Systems and Tram Projects	
Mezitli – 3 Ocak Metro	Mersin	Metro, Light Rail Systems and Tram Projects	
Halkalı – Ispartakule Railway	İstanbul	Railway Projects	
Çerkezköy- Ispartakule Railway	Tekirdağ - İstanbul	Railway Projects	



Project	Location	Category
Ankara Natoyolu – Dikimevi Metro Line	Ankara	Metro, Light Rail Systems and Tram Projects
Gebze – Köseköy Railway Line	Gebze	Railway Projects
İzmir HRS Vehicle Storage	İzmir	Other
Alaşehir Irrigation Renewal	Manisa	Other
Hamzadere Dam Irrigation	Edirne	Other

International

Project	Location	Category	
Bükreş Metro M6 Lot 2	Romania	Metro, Light Rail Systems and Tram Projects	
Cluj Metro	Romania	Metro, Light Rail Systems and Tram Projects	
Cluj Lot 3 Railway	ay Romania Railway P		
Varşova Metro Mory	Poland	Metro, Light Rail Systems and Tram Projects	
Krakow S7 Highway		Highway Projects	
Krakow High Speed Tramway (PPP*)		Metro, Light Rail Systems and Tram Projects	
Limanowa – Klęczany Railway	Poland	Railway Projects	



International

	Project	Location	Category
	Krakow S52 Highway	Poland	Highway Projects
	S19 Highway	Poland	Highway Projects
	Beljakovce – Kriva Palanka Railway	North Macedonia	Railway Projects
	Paket S-07 Railway	The Philippines	Railway Projects
	Surat Metro 1 – 2	India	Metro, Light Rail Systems and Tram Projects
W MARINAL TATA WE HAVE MARINE UP)	Pune Metro – 1	India	Metro, Light Rail Systems and Tram Projects
	Pune Metro – 2	India	Metro, Light Rail Systems and Tram Projects
	Kanpur Metro 1 – 2	India	Metro, Light Rail Systems and Tram Projects



Projects Awarded in 2025

Jawornik – Lutcza Section of the S19 Highway in Poland

Tendering Authority	General Directorate for National Roads and Motorways of Poland
Contract Value	PLN 1,909,653,720 (Inc. VAT)
Share of Gülermak	50%
Contract Date	13.11.2024

Design works for the design and construction of the Jawornik-Lutcza section of the S19 Highway in Poland commenced as of January 28, 2025.

Ankara Natoyolu – Dikimevi Metro Line

Tendering Authority	Ankara Metropolitan Municipality
Contract Value	TL 14,084,200,000
Share of Gülermak	100%
Contract Date	May 2025

The construction tender for the Ankara Natoyolu-Dikimevi Metro Line was awarded on January 28, 2025, and the contract was signed in May 2025.

Solar Energy Investments

In addition to its existing solar energy licenses totaling 104.4 MW, the Company's Board of Directors resolved on February 19, 2025, to increase its renewable energy investments to a total installed capacity of up to 300 MW in the initial phase.



Projects Awarded in 2025

Stalac – Djunis Section of the Belgrade–Nis Railway

Tendering Authority	Republic of Serbia Directorate for Railways
Contract Value	EUR 348,905,039 (Exc. VAT)
Share of Gülermak	50%
Contract Date	The tender award notification was officially received on April 25, 2025.

The Company officially received the tender award notification for the reconstruction and modernization of the Stalac-Djunis section of the Belgrade-Nis railway, along with the construction of a second railway line in Serbia, on April 25, 2025.

Warsaw Metro Line 1, Poland

Tendering Authority	Metro Warszawskie Sp. z o.o.
Contract Value	PLN 29,875,000 (Exc. VAT)
Share of Gülermak	100%
Contract Date	The tender award notification was officially received on April 30, 2025.

The Company officially received the tender award notification for the modernization of the radio communication systems of Warsaw Metro Line 1 in Poland on April 30, 2025.

Projects Awarded in 2025

Gebze – Köseköy Railway Line

Tendering Authority	Turkish State Railways
Contract Value	TL 1,875,000,000
Share of Gülermak	100%
Contract Date	25.07.2025

The contract for the construction works of signalling, telecommunication, and support systems for the Gebze – Köseköy railway line was signed in July 2025.

Szczyrzyc – Tymbark Section of the Polish Railways

Tendering Authority	PKP Polskie Linie Kolejowe S.A.
Contract Value	PLN 2,082,826,134 (Inc. VAT)
Share of Gülermak	50%
Contract Date	The tender award notification was officially received in July 2025.

The Company officially received the tender award notification for the railway and tunnel construction works of the Szczyrzyc - Tymbark section of the Polish Railways in July 2025.





✓ Broad Global Presence

The Company operates through various branches and partnerships in Poland, Romania, Serbia, Sweden, Switzerland, the Philippines, North Macedonia, the United Arab Emirates and India.



Growth Strategy

Growth While
Preserving
Current Backlog
and Profitability
Levels

 The objective is to maintain and enhance the current level of profitability in target markets.

Growth in Rail
Systems
Segment

- The Company aims to design and construct both underground and above-ground transportation projects such as high-speed trains, metro lines, and underground railways.
- All these infrastructure projects are classified as specialized works that require a high level of expertise and experience.

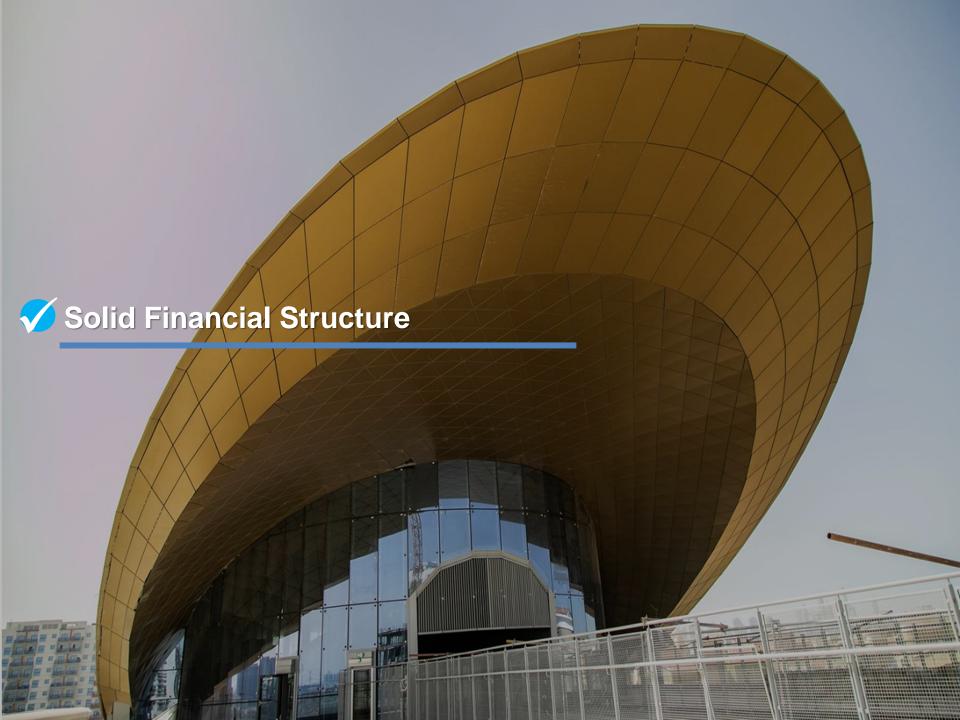
Growth in New Target Markets

 While sustaining backlog levels in its core business areas, the Company aims to expand its presence in Eastern Europe, the Middle East, Central Europe, and Central Asia.

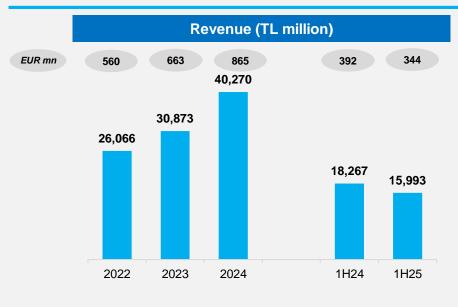
Growth Through
Strategic
Partnerships
with Global
Industry
Leaders

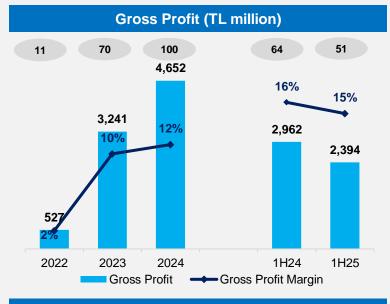
- Aiming to collaborate with leading global players in the execution of large-scale projects.
- Strengthening the ability to deliver high-value, turnkey solutions—including technology sourcing—through strategic partnerships.

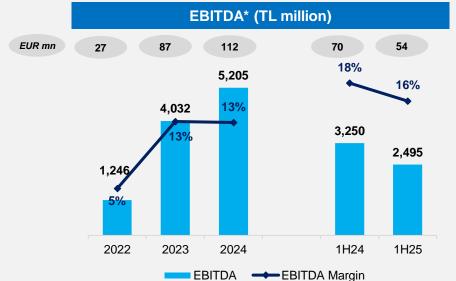




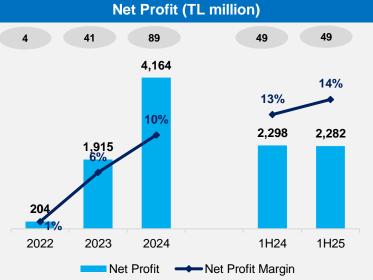
Financial Information







Source: Independent Audit Report



^{*} Other operating income and expense are not included in EBITDA calculation

Due to the application of inflation accounting, the EUR amounts have been calculated for all periods by dividing the results in TL by the exchange rate of 46.5526 as of 30.06.2025. 2022, 2023, and 2024 financial statements are presented based on the purchasing power as of June 30, 2025.

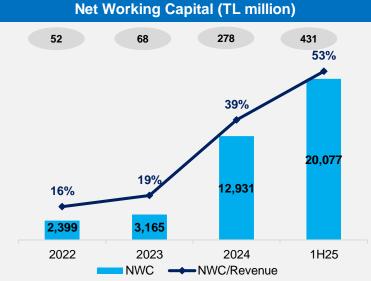


31

Financial Information







^{*} Net Working Capital = Trade Receivables + Costs And Estimated Earnings In Excess Of Billings On Uncompleted Contracts

Source: Independent Audit Report



⁺ Prepaid Expenses – Trade Payables – Billings In Excess Of Costs And Estimated Earnings On Uncompleted Contracts – Deferred Income

Due to the application of inflation accounting, the EUR amounts have been calculated for all periods by dividing the results in TL by the exchange rate of
46.5526 as of 30.06.2025.



✓ Summary Balance Sheet

(TL mn)	31-Dec-22	31-Dec-23	31-Dec-24	30-Jun-25
Current Assets	18,708	29,944	43,100	48,660
Cash and Cash Equivalents	2,941	7,480	9,628	9,235
Trade Receivables	1,950	2,541	8,161	9,840
Costs And Estimated Earnings In Excess Of Billings On Uncompleted Contracts	8,675	12,421	18,585	22,846
Prepaid Expenses	2,215	3,678	3,268	2,800
Other Current Assets	2,928	3,824	3,456	3,939
Non-Current Assets	4,941	5,279	5,569	6,148
Property, Plant And Equipment	19	2,089	2,261	2,715
Right of Use Assets	1,953	486	377	1,002
Prepaid Expenses	471	704	728	863
Deferred Tax Assets	922	1,900	1,625	864
Other Non-Current Assets	1,576	100	579	704
Total Assets	23,649	35,223	48,669	54,808
Current Liabilities	13,710	19,539	24,508	23,379
Short Term Borrowings	1,151	951	4,828	4,925
Trade Payables	5,669	8,657	7,854	8,235
Billings In Excess Of Costs And Estimated Earnings On Uncompleted Contracts	2,486	3,219	3,599	2,899
Deferred Income	2,285	3,599	5,631	4,274
Other Current Liabilities	2,118	3,113	2,596	3,046
Non-Current Liabilities	4,240	9,406	14,554	17,126
Long Term Borrowings	166	2,451	3,165	4,943
Deferred Tax Liabilities	1,168	1,926	2,081	2,458
Deferred Income	2,659	4,736	9,069	8,674
Other Non-Current Liabilities	247	293	239	1,051
Total Equity	5,700	6,278	9,606	14,303



(TL mn)	2022	2023	2024	1H24	1H25
Revenue	26,066	30,873	40,270	18,267	15,993
Cost of Sales (-)	-25,539	-27,632	-35,617	-15,306	-13,599
Gross Profit	527	3,241	4,652	2,962	2,394
General and Administrative Expenses (-)	-311	-303	-542	-250	-382
EBITDA*	1,246	4,032	5,205	3,250	2,495
Other Operating Income	1,383	2,015	1,172	534	662
Other Operating Expenses (-)	-268	-1,370	-1,002	-319	-811
Operating Profit	1,332	3,582	4,280	2,927	1,864
Income From Investing Activities	33	24	79	36	361
Expense From Investing Activities (-)	-7	-52	-17	-2	-4
Share Of Profits/(Losses) Of Investments Accounted Under Equity Method	285	-317	0	0	0
Operating Profit Before Financial Income	1,643	3,237	4,342	2,961	2,221
Financial Income	151	1,084	484	1,001	1,025
Financial Expense (-)	-408	-939	-706	-916	-788
Monetary Gain / (Loss)	-2,148	-1,863	934	-635	939
Profit Before Tax	-762	1,519	5,054	2,411	3,396
Current Tax Expense For The Year	-300	-271	-186	-91	-14
Deferred Tax Income / (Expense)	1,290	687	-704	-22	-965
Profit For The Year For Continuing Operations	228	1,935	4,164	2,298	2,417
Loss For The Year For Discontinued Operations	-11	-22	-	-	-
Non-Controlling Interests	-	-	-	-	-3
Net Profit	217	1,914	4,164	2,298	2,420
Gross Profit Margin	2.0%	10.5%	11.6%	16.2%	15.0%
EBITDA Margin	4.8%	13.1%	12.9%	17.8%	15.6%
Net Profit Margin	0.8%	6.2%	10.3%	12.6%	15.1%

GÜLERMAK

		2024 Actual	2025 Forecast
€	Revenue	EUR 939 million	EUR 1,255 million
	EBITDA	EUR 121 million	EUR 164 million
%	EBITDA Margin	12.9%	13.1%







Education

Experienced and Visionary Management Team

Mustafa Tuncer Chairman of the **Executive Committee**

Middle East Technical University Civil Engineering

Alper Uzman CEO (Türkiye)

Middle East Technical University Civil Engineering

Gürdal Yiğtbaşı CEO (East)

Middle East Technical University Civil Engineering

Gürdal Yiğitbaşı has been working at Gülermak for 15 years and has served as a Member of the Executive Committee. Currently, he responsible for the operations and management of large-scale international projects ongoing in the Balkans, the Middle East, South Asia, and the Far East, as well as the development of new projects in these regions.

Umut Postlu CLO

Başkent University Law

Umut Postlu has pursued higher education abroad in the field of International Construction Law and Contract Management. He possesses experience in Corporate Commercial Law, Energy Infrastructure, Banking Law, Capital Markets. Project Finance. Mergers Acquisitions, Public-Private Partnerships, Construction, Contracts and Claim Management under the International Federation of Consulting Engineers (FIDIC), as well Arbitration and Dispute Resolution.

Previous Experience Mustafa Tuncer has been working at Gülermak for over 25 vears. He has extensive expertise and managerial experience in multidisciplinary industrial, superstructure, and infrastructure projects carried out in Türkiye, Poland, Sweden, the Middle East, and the Far East. He has played a significant role in the growth and expansion of the Company's operations in the European market.

Alper Uzman has been working at Gülermak for 25 years and has served as a Member of the Executive Committee and Project Director for large-scale, multinational turnkey projects. Currently, he is responsible for overseeing the operations and management of ongoing projects in Turkey, as well as leading the development of new projects within the country.

Total Professional

+35 years

+30 years

Bülent Özdemir

CEO (West)

Middle East Technical University

Civil Engineering

+30 years

Türkekul Doğan CEO (PPP)

Boğaziçi University - Electrical and Electronic Engineering Koç University - MBA

Türkekul Doğan has held managerial roles at international banks such as Citigroup, JPMorgan Chase, and WestLB. He has been with Gülermak for 10 years and has served as a Member of the Executive Committee. His primary responsibilities include structuring and increasing financing for large-scale projects in emerging markets and contributing to the infrastructure sector in this regard.

+20 years

Banu Pelin İmre **CHRO**

Başkent University Management

Pelin İmre has completed master's degree in Strategic Human Resources Management. With over 20 years of expertise and practical experience in human resources, she plays an active role in the Company's global strategic management, organizational development, and growth. She has been with Gülermak for 15 years.

Experience

Education

Previous

Experience

Rıza Eray Bağcı Global CFO

Hacettepe University - Statistics

Başkent University - MBA Bilgi University - Banking and Finance

independent audit sector PricewaterhouseCoopers subsequently held financial Gülermak for over four years and has the operations, management, Committee.

Eray Bağcı began his career in the Bülent Özdemir has been working at at Gülermak for 15 years and has served as and a Member of the Executive Committee and and Project Director for large-scale, accounting management positions in the multidisciplinary turnkey international contracting industry. He has been with projects. Currently, he is responsible for served as a Member of the Executive development of new projects in European countries.

Total Professional Experience

+20 years +30 years +30 years +20 years







Project	Location	Category
Kayseri Tramway	Kayseri	Metro, Light Rail Systems and Tram Projects
Sabiha Gökçen Metro	İstanbul	Metro, Light Rail Systems and Tram Projects
Sincan – Ankara – Kayaş Railway	Ankara	Railway Projects
Samsun Kalın Railway	Samsun	Railway Projects
Kadıköy – Kartal Metro	İstanbul	Metro, Light Rail Systems and Tram Projects
Tandoğan – Keçiören (M4) Metro	Ankara	Metro, Light Rail Systems and Tram Projects
İstanbul Otogar – Bağcılar Metro	İstanbul	Metro, Light Rail Systems and Tram Projects



Project	Location	Category
Sekapark – Bus Terminal Tramvay	Kocaeli	Metro, Light Rail Systems and Tram Projects
Ankara High Speed Train Depot & Maintenance Complex	Ankara	Railway Projects
Konak and Karşıyaka Tramways	İzmir	Metro, Light Rail Systems and Tram Projects
Atatürk Airport – Yenibosna Light Rail System	İstanbul	Metro, Light Rail Systems and Tram Projects
Golden Horn Metro Crossing Bridge	İstanbul	Metro, Light Rail Systems and Tram Projects
Konya – Karaman High Speed Railway	Konya	Railway Projects
Gaziray Railway	Gaziantep	Railway Projects



	Project	Location	Category
	Eskişehir High Speed Railway Passing Station	Eskişehir	Railway Projects
	Mecidiyeköy – Mahmutbey Metro	İstanbul	Metro, Light Rail Systems and Tram Projects
	Eskişehir Tramway Extension Lines	Eskişehir	Metro, Light Rail Systems and Tram Projects
THE PARTY OF THE P	Kargı Hydroelectric Power Plant	Çorum	Other
	Golden Horn Rehabilitation Project	İstanbul	Other
	Temelli Natural Gas Combined Cycle Power Plant	Ankara	Other
	Nuh Cement Factory Production Line – 3	İzmit	Other



Project	Location	Category
Çumra Sugar Factory	Konya	Other
Aksaray Sugar Factory	Aksaray	Other
Polatlı Şişecam Glass Factory	Ankara	Other
Trakya Cam Glass Factory	Mersin	Other

International

	Project	Location	Category
	Swinoujście Tunnel	Poland	Metro, Light Rail Systems and Tram Projects
	Poznan Tramway	Poland	Metro, Light Rail Systems and Tram Projects
	Varşova S2 Highway	Poland	Highway Projects
	Varşova Wola Metro	Poland	Metro, Light Rail Systems and Tram Projects
THE THE PARTY OF T	Varşova Metro 2	Poland	Metro, Light Rail Systems and Tram Projects
	Varşova Metro Brodno	Poland	Metro, Light Rail Systems and Tram Projects
	Varşova Metro Bemowo	Poland	Metro, Light Rail Systems and Tram Projects



International

Project	Location	Category
Dubai Expolink 2020 Metro	The United Arab Emirates	Metro, Light Rail Systems and Tram Projects
Kvarnberget Railway	Sweeden	Railway Projects
Manama Bahrain ALBA Coke Calcination and Sea Water Desalination Plant	Bahrain	Other





Contact:

Başak Dalga Head of Investor Relations yatirimci.iliskileri@gulermak.com.tr www.gulermak.com.tr

